

Managing for Results

Governor Holden is dedicated to managing state government to achieve the results Missourians expect. More than that, the Governor plans to move Missouri beyond today's expectations to a future that includes a high-performance educational system, safe and healthy families and individuals, and a 21st century, world class economy.

Governor Holden's business-like managing for results approach to state government is built on setting priorities, measuring success, driving better decisions to enhance success, and reporting on performance. This approach encourages fact-based decision making, innovation, and agencies working together to achieve common goals. Governor Holden is directing state agencies to make government programs more efficient and more responsive to the needs of the people they serve. A high level of achievement is expected.

The graphs on the following pages show where Missouri stands today on several key results. Missouri has been recognized as one of the best managed states in the nation, in part, because the state measures and reports on key results that indicate the well-being of the people who live and work in the state. Using this knowledge as a starting point, Governor Holden will work with citizens across the state to chart the course to a bright future for Missouri. Governor Holden's vision is that Missourians will be:

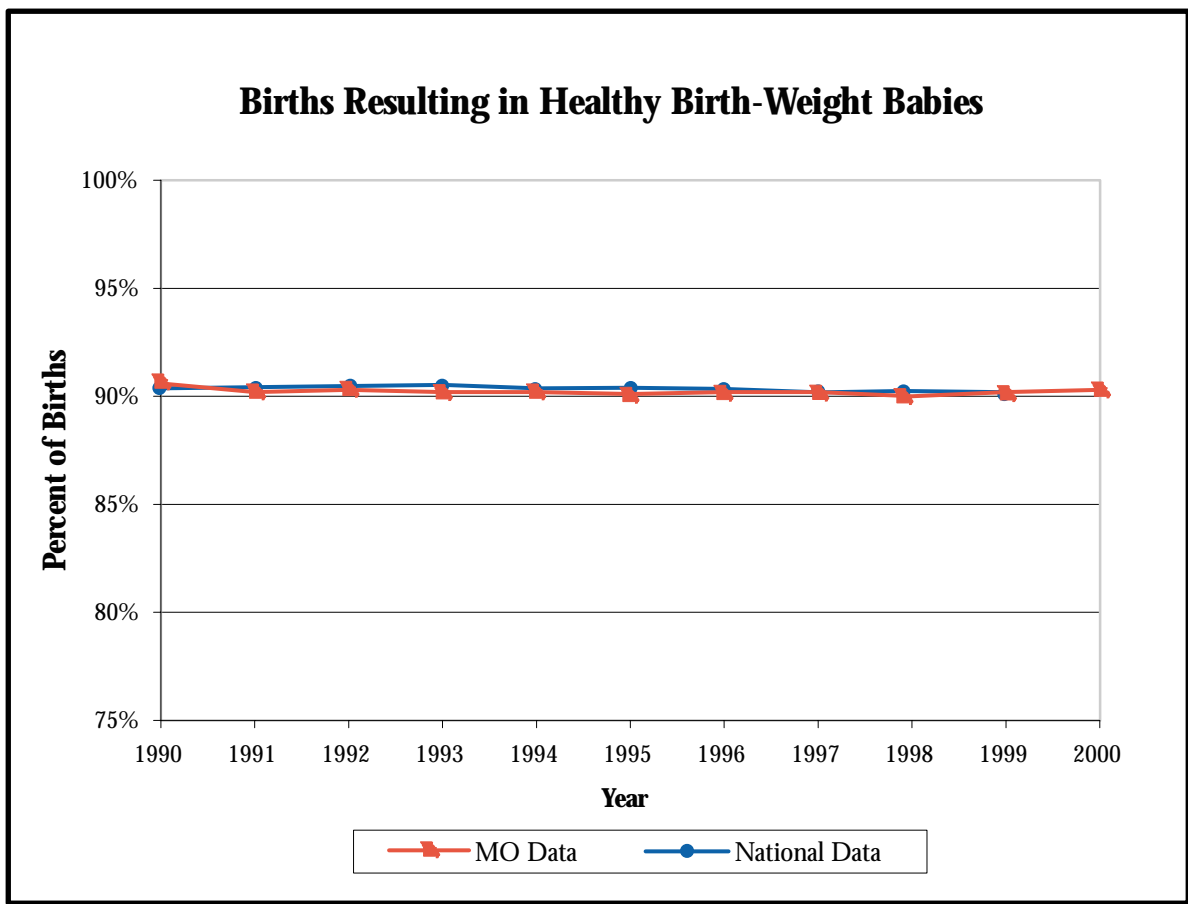
- Born Healthy and Enter School Ready to Learn;
- Succeed in School;
- Achieve Family, Financial, and Job Security;
- Enjoy a Long, Healthy Life; and
- Live in a Safe, Secure Missouri.

BORN HEALTHY AND ENTER SCHOOL READY TO LEARN

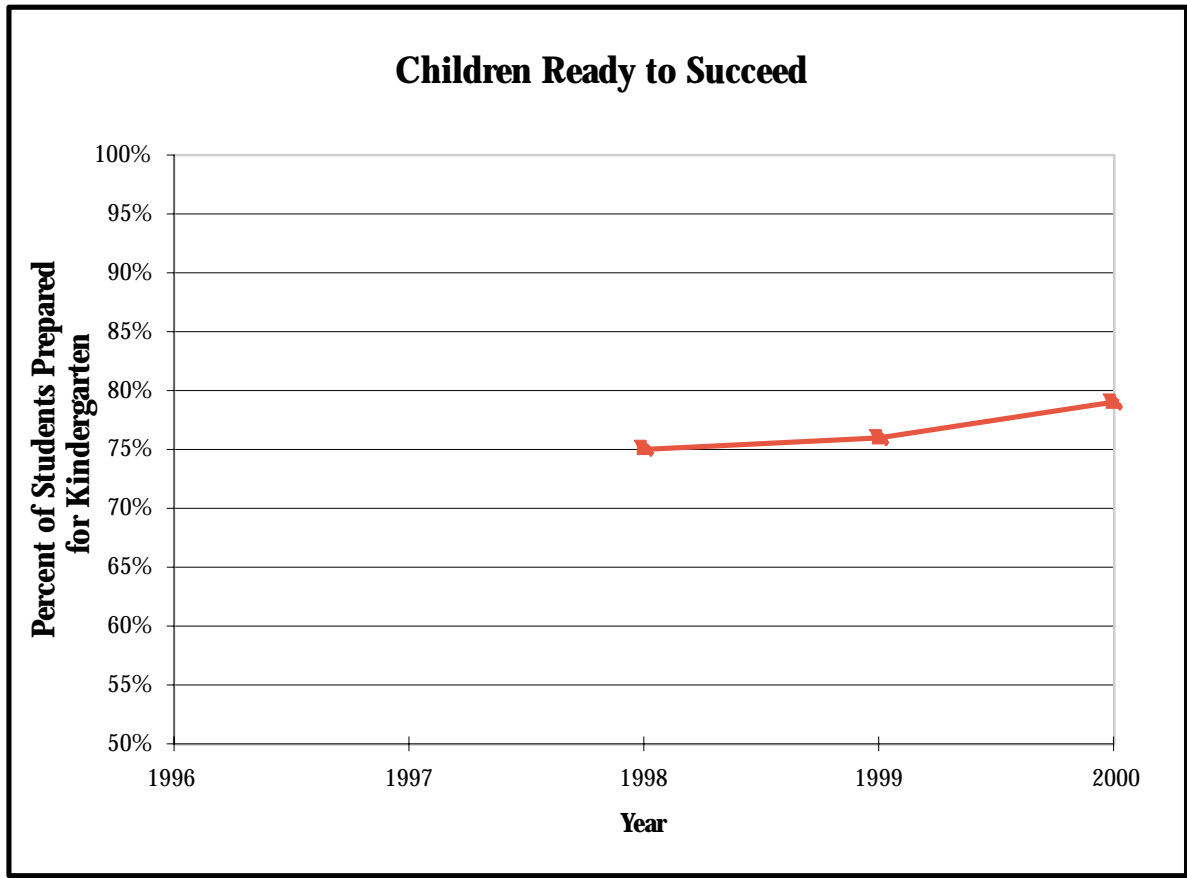
Governor Holden is committed to helping the state's most vulnerable citizens - its infants and small children. It is vital that Missouri children are born healthy and are provided with quality early childhood experiences which will prepare them to enter school ready to learn and succeed.

RESULT MEASURES

Governor Holden is dedicated to increasing the health of Missouri's children. As can be seen in the following graph, over 90 percent of Missouri births resulted in healthy birth-weight babies in 2000. This percentage has remained consistent over the past ten years and mirrors the national trend.



Governor Holden believes that early childhood care and education programs are a critical prevention effort. If children enter school prepared to learn, they are much more likely to have success in the future. The following graph shows that in 2000, 79 percent of Missouri kindergartners were adequately prepared and ready to succeed. A new measurement system was developed for this result in 1998 in order to provide a statewide estimate of children's readiness for school.

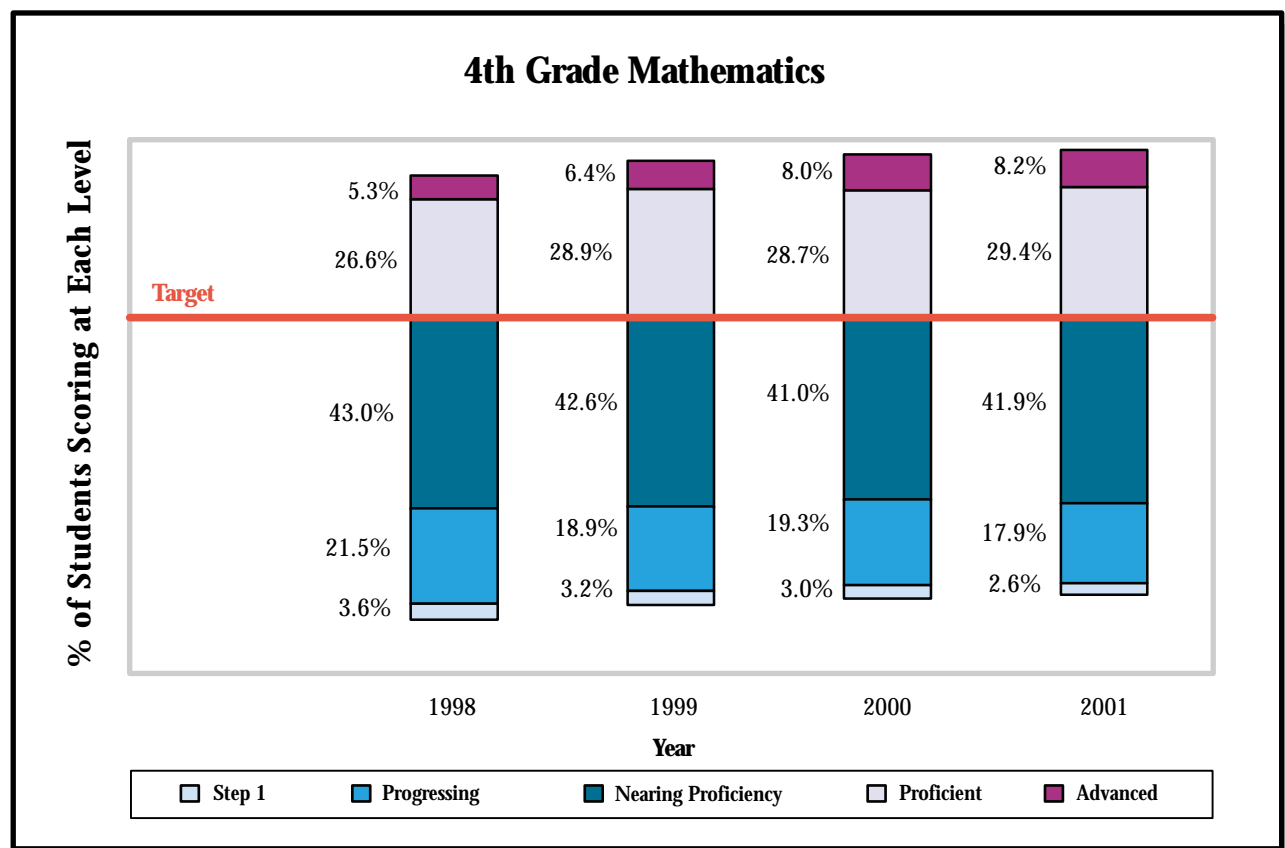


SUCCEED IN SCHOOL

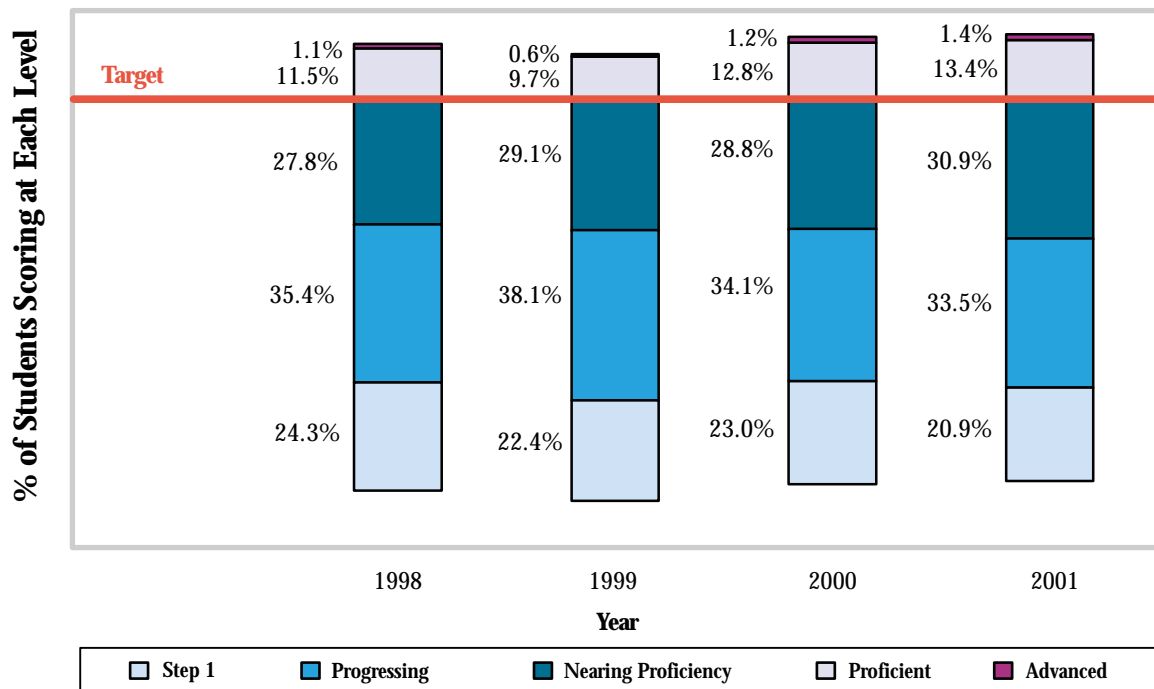
Governor Holden believes that a high-quality education is the key to success. To thrive in the 21st century, Missouri must have successful, well-educated students and workers with high skills. The Governor will work to ensure that Missouri's students achieve the knowledge and skills needed to graduate from high school and become successful adults.

RESULT MEASURES

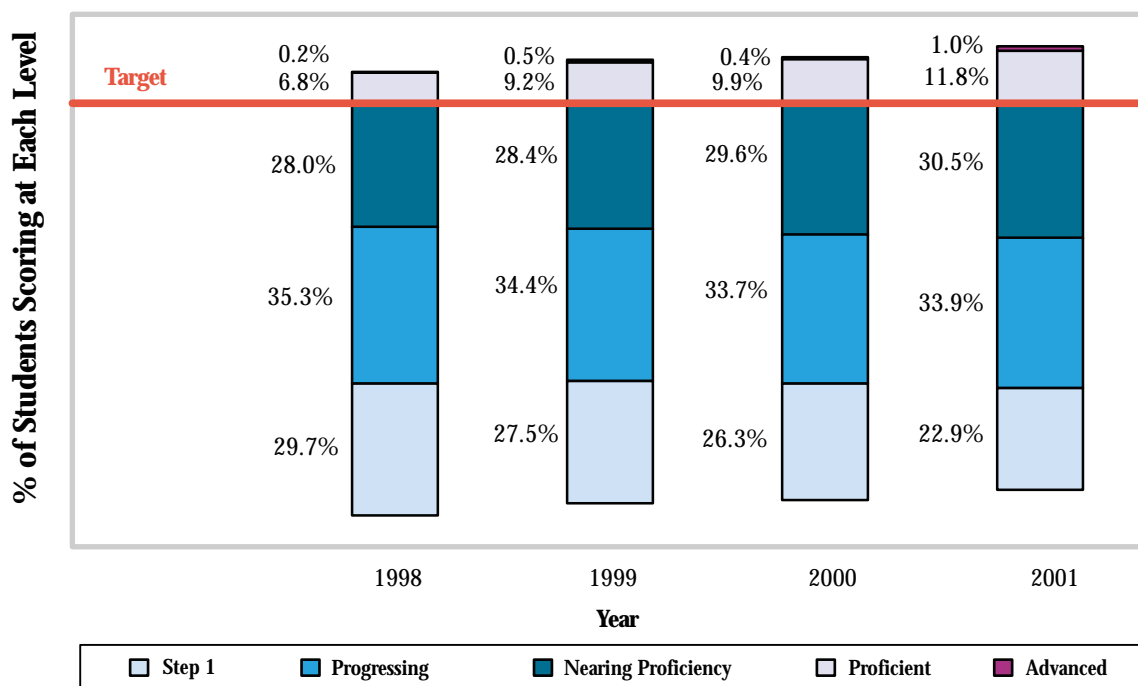
Students must have a strong foundation of knowledge and skills in basic subject areas *and* be able to apply what they know to real-world problems and new situations. Governor Holden understands that only by assessing how well elementary and secondary school students have learned vital skills, can real, substantive improvements be made. The following charts reflect achievements of 4th, 8th, and 10th graders in mathematics. Assessments have also been done on students' knowledge of science, communication arts, social studies, and health/physical education.



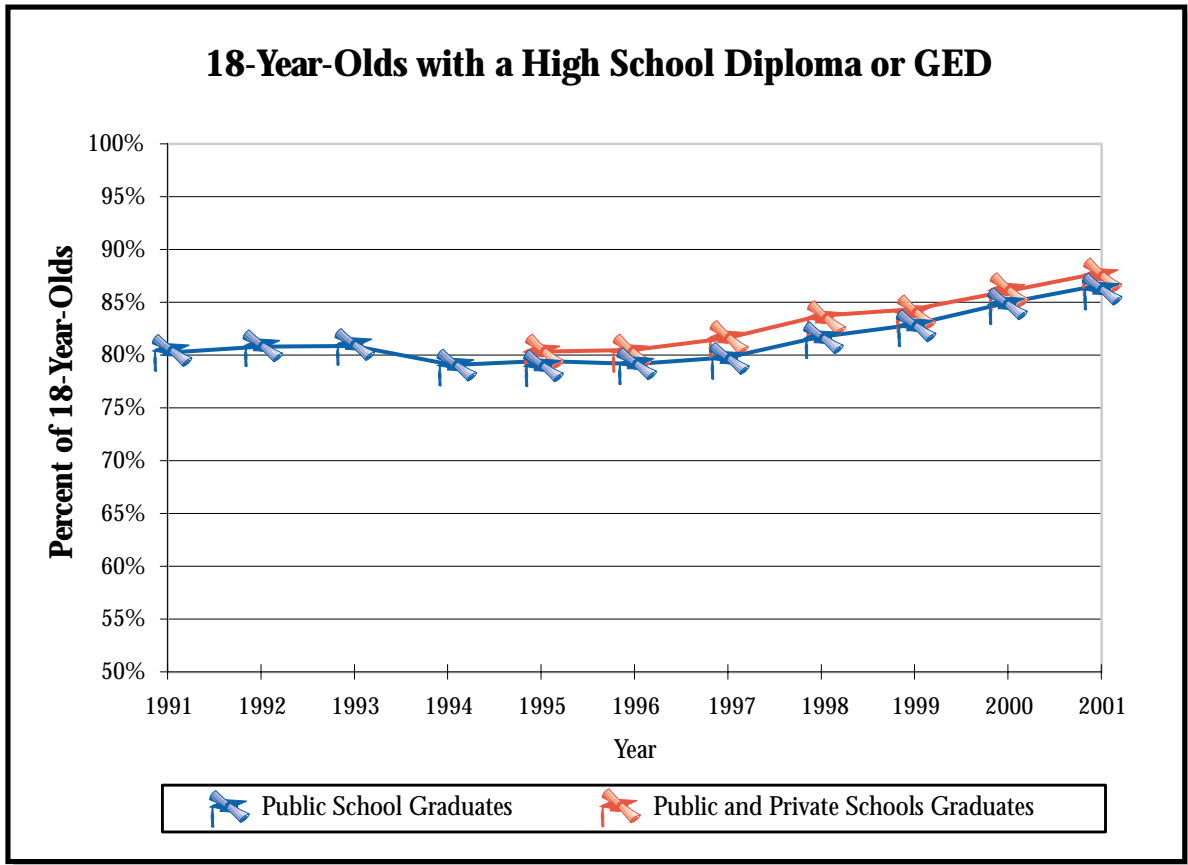
8th Grade Mathematics



10th Grade Mathematics



Governor Holden is committed to ensuring that Missouri's youth have completed their education and have attained the skills needed in today's competitive workplace. As can be seen in the following graph, in 2001, 87.5 percent of 18-year-olds had attained a high school diploma or GED.

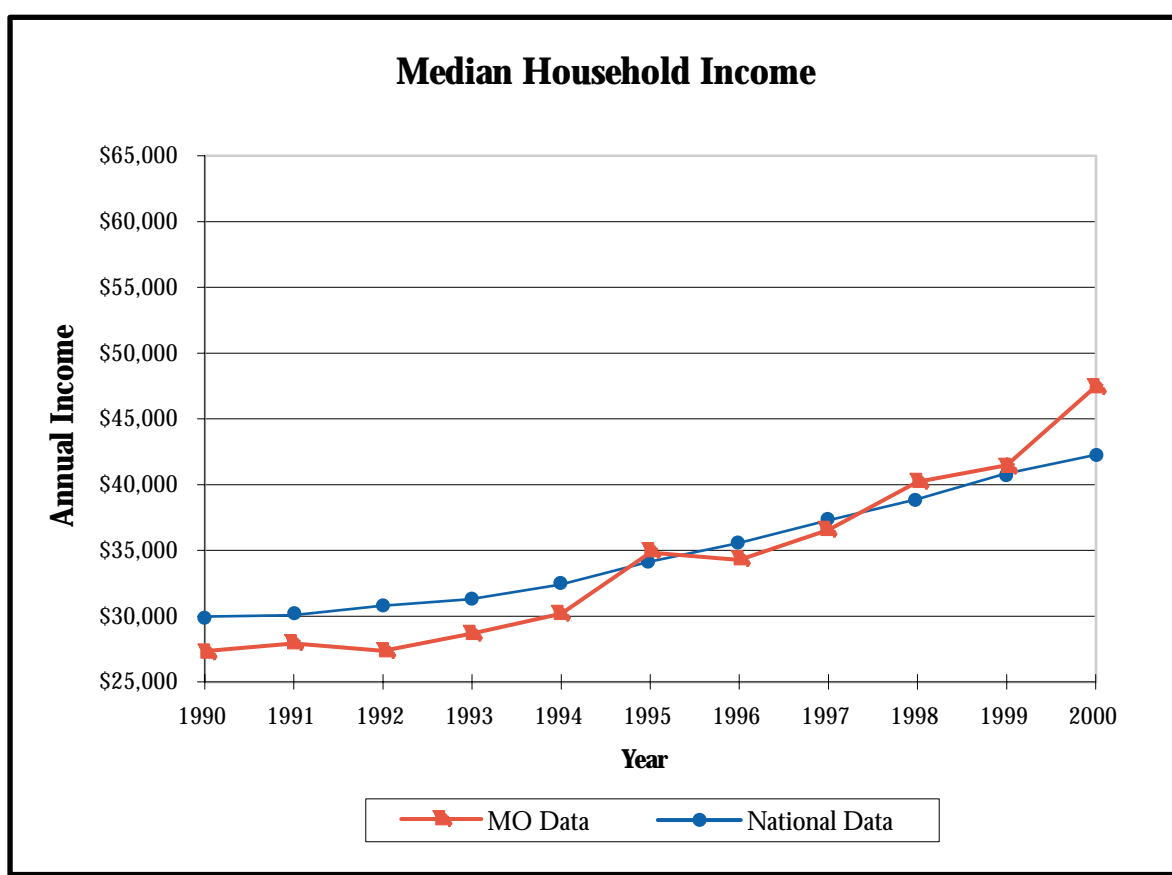


ACHIEVE FAMILY, FINANCIAL, AND JOB SECURITY

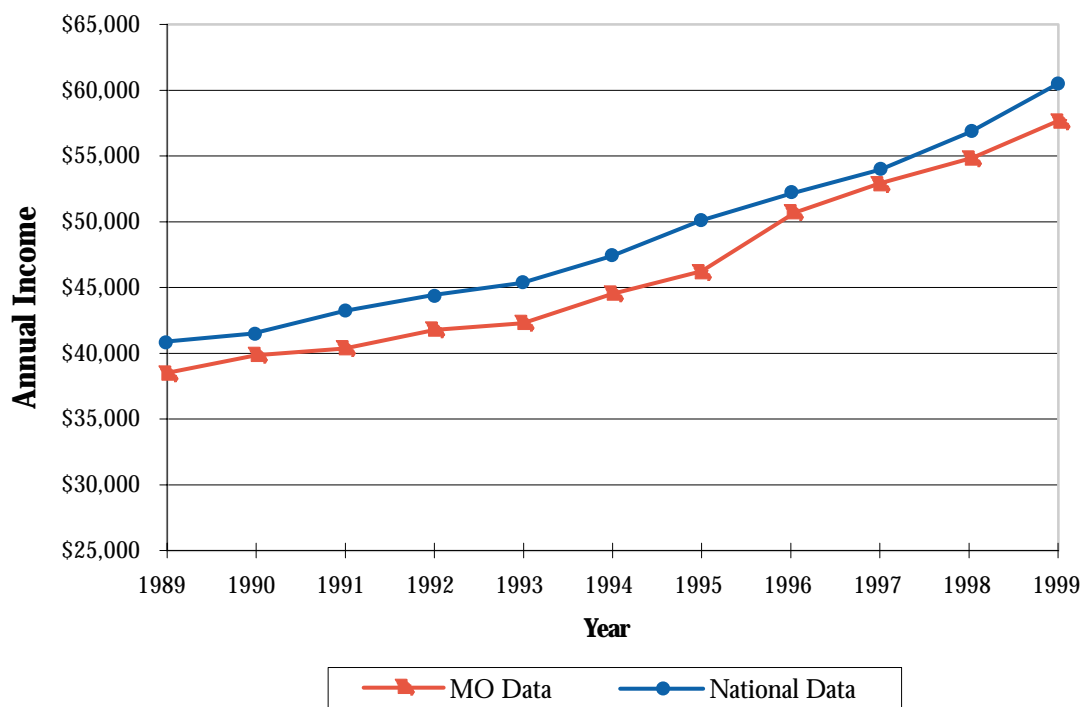
Governor Holden is committed to ensuring that Missouri has a 21st century, world class economy in which Missouri families as well as its firms, farms, and communities thrive. It is a priority of Governor Holden to support Missouri families by ensuring that working age adults are employed and are receiving wages that will allow them to raise their families.

RESULT MEASURES

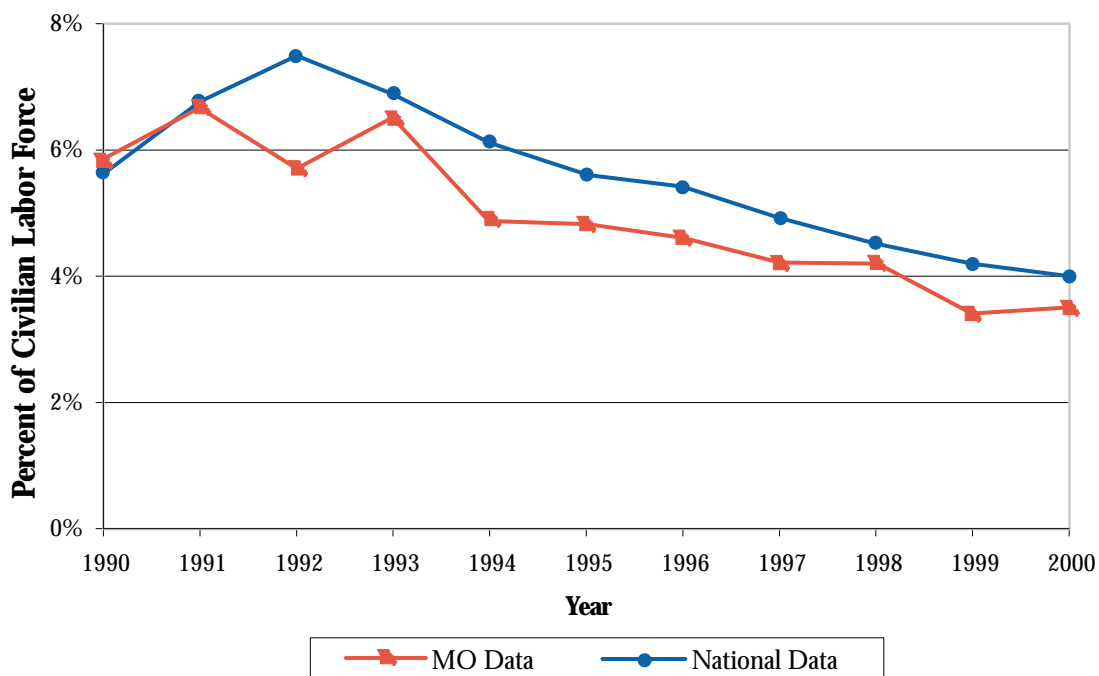
Governor Holden understands that Missouri families must share in the state's overall economic prosperity. The following graphs show how Missourians have prospered in the last decade. The median income for Missouri households rose to over \$47,000, outpacing the national median household income. In addition, the median income for 4-person families has risen steadily since 1989, increasing by 47.3 percent. Finally, the percent of Missourians unemployed in 2000 was 3.5 percent compared to the national unemployment rate of 4.0 percent.



Median Income for 4-Person Families



Rate of Unemployment

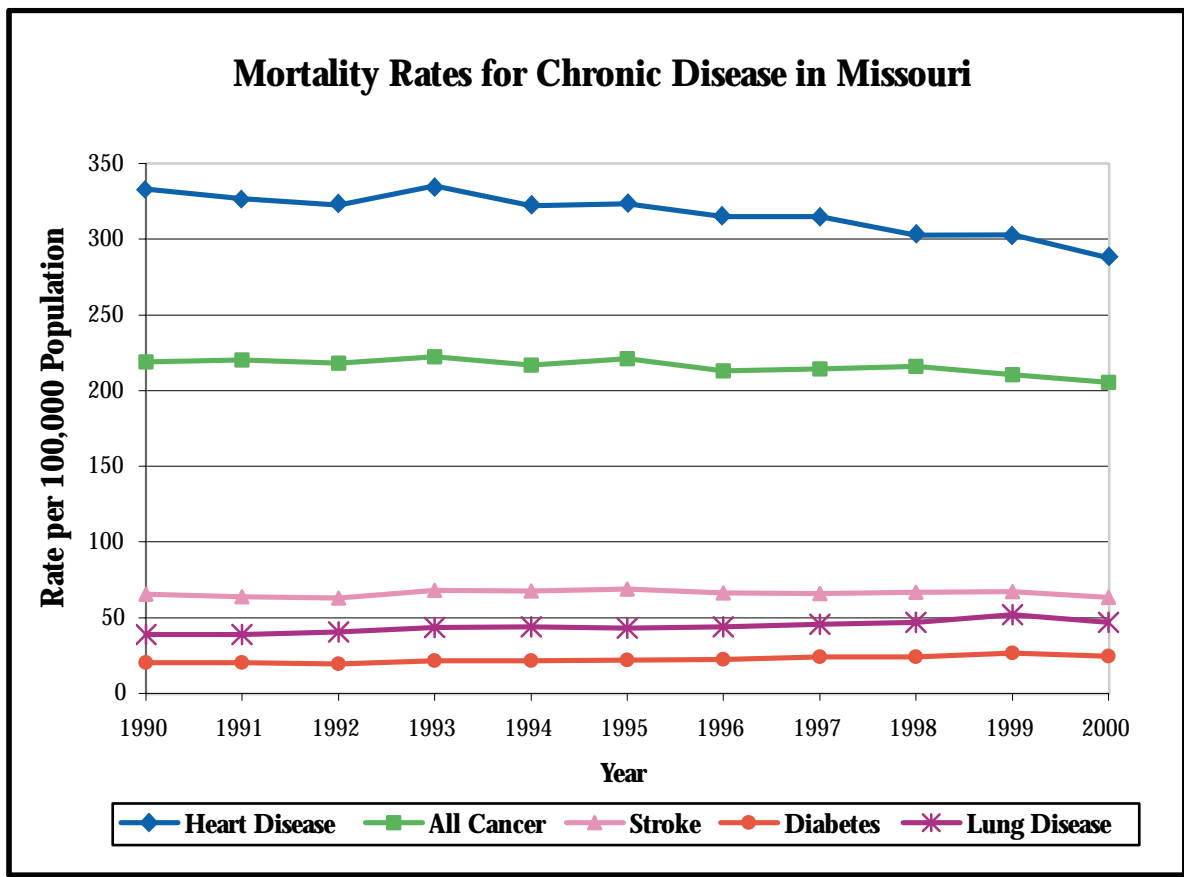


ENJOY A LONG, HEALTHY LIFE

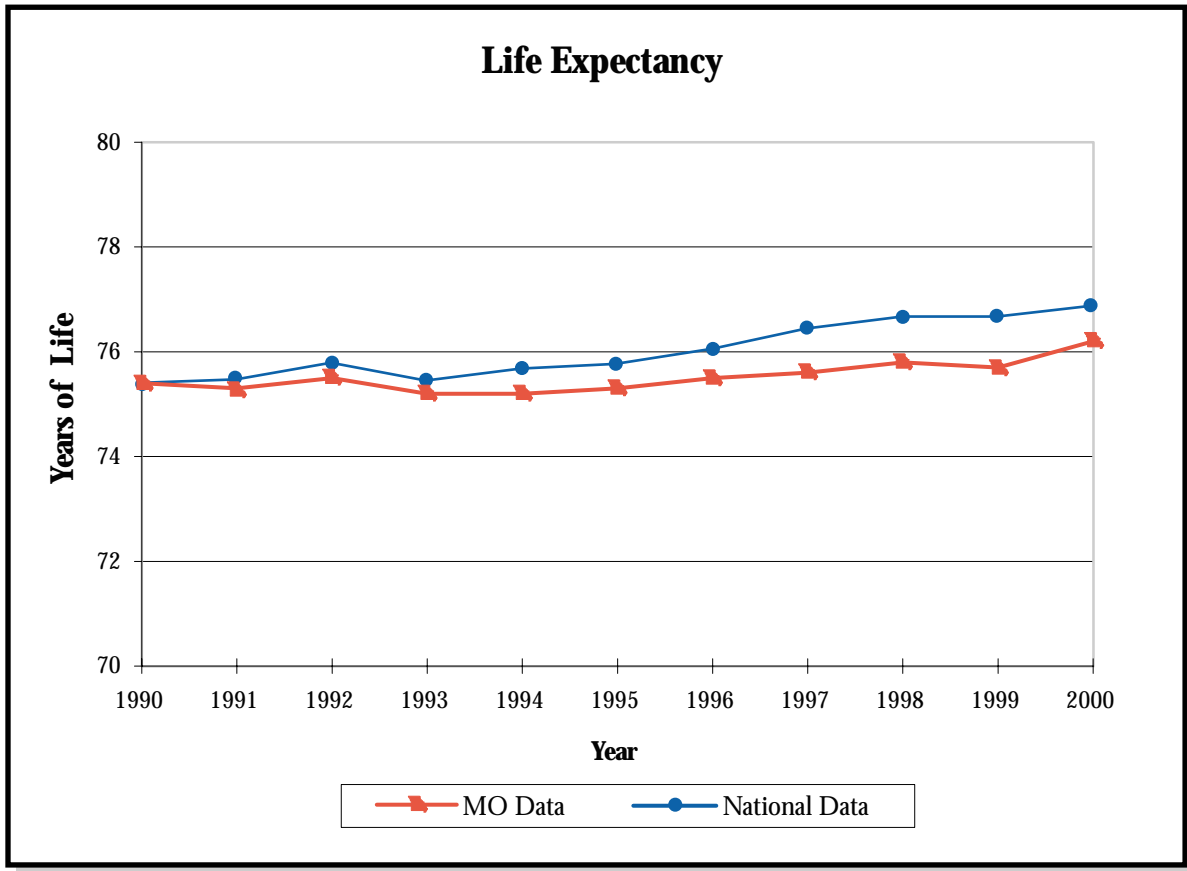
Governor Holden wants to support Missouri families by ensuring that all citizens can enjoy long, healthy, and productive lives. His priorities include decreasing the impact of chronic diseases and increasing the life expectancy of Missourians.

RESULT MEASURES

The following graph illustrates how Missouri is faring in its battle against chronic diseases. Chronic disease rates take many years to impact; therefore, the chronic disease mortality rate chart doesn't show dramatic movements. However, the chronic disease rates in Missouri for heart disease, cancer, and strokes have all decreased since 1990, with heart disease decreasing by 13.5 percent. The rates for diabetes and lung disease have increased.



Missouri's life expectancy of 76.2 years increased from 1999 to 2000, by 6 months or .7 percent.



LIVE IN A SAFE, SECURE MISSOURI

Governor Holden recognizes that one of the state's primary duties is to protect citizens from the plague of crime. He is committed to combating this problem with aggressive actions in order to make our communities safer places to live and work.

RESULT MEASURES

As can be seen in the following graphs, Missouri's violent crime rate has dropped dramatically in recent years. In 1991, the rate of crimes against persons was 757 per 100,000 Missourians. By 2000, that number had fallen to 490 violent crimes per 100,000 Missourians - a drop of over 35 percent. Crimes against property have also fallen during that time period, from a rate of 4,634 crimes per 100,000 Missourians in 1991 to 4,084 crimes per 100,000 Missourians in 2000.

